# Marlborough Airport Limited

Annual Report





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## **Review of operations**

#### Nature of the Business

Marlborough Airport Limited (MAL) is a Council Controlled Organisation which is responsible for the operation of domestic and commercial airfield operations at Woodbourne, west of Blenheim. MAL owns a passenger terminal, hangar, vehicle grooming facility and car parks which are sited on land that, together with the runways and taxiways, is occupied under a licence from the Crown.

#### Ownership

MAL's sole shareholder is MDC Holdings Limited, a wholly-owned subsidiary of Marlborough District Council.

## Measuring performance

## 1.1 Statement of Intent 2015-16 performance targets

Performance targets	Key performance indicators	2015-16 Targets	Results
A welcoming	Complete the terminal expansion.	Construction completed and terminal commissioned by 30 June 2015.	Not achieved due to delay in commencement. Terminal was completed in October 2015.
gateway for travellers	Planning for an extension to the public and rental car parking areas	Business case completed by 31 December 2015.	Achieved.





Facilitate economic development growth	Facilitate regional and economic development growth.	MAL Board and shareholder are satisfied with number of initiatives investigated and implemented.	Achieved.
			Achieved. Actual return of 6.6% was above target.
Financially sustainable	tinancial return on IEBS revoluntional and are a	The long term target is >6%, however, 0% was expected in 2015-16 due to terminal expansion and increased provision for runway reseal.	
	Maintain the runway to a safe standard.	Airport operations not curtailed because of runway condition.	Achieved. No airport operations were affected by runway conditions.



General

Comply with Airport Authorities (CAA) Regulations 1999 / CAA Part 139.

100% compliance.

Achieved. MAL is in compliance with the annual audit review carried in 2016. A comprehensive audit was also carried out in 2015 and MAL's Aerodrome Operating Certificate was renewed for five years.

## 1.2 Emergency response and security

In accordance with MAL's Management Plan (2015) the emergency plan was tested during a table top emergency exercise involving the NZ Fire Service, St John, the NZ Police and MAL.

There have been no major security incidents or issues. A number of minor airfield incursions were reported by Air Traffic Control and investigated. The annual reminder to tenants and airport users regarding security requirements was distributed as required.

#### 1.3 Financial performance

MAL's 2016 operating loss before tax of \$38,000 was behind budget by \$107,000. The main drivers for this variance are explained below:

		30 June 2	016	
	क्ष	Actual	Budget	Variance
	Notes	\$ '000	\$ '000	\$ '000
Income				
Aeronautical	(a)	1,148	1,235	(87)
Non-aeronautical	(b)	864	812	52
Interest	(c)	5	11	(6)
Total income		2,017	2,058	(41)
Expenses				
Operations and maintenance				Φ.
Aeronautical	(d)	439	452	(13)
Non-aeronautical	(d)	651	662	(11)
Other expenditure				
Bank charges		4	4	
Finance costs	(e)	165	277	(112)
Employment expenses		183	190	(7)
Loss on financial derivatives	(f)	125		125
Loss on disposal of assets	(g)	72	•	72
Depreciation, impairment and amortisation expense	(h)	416	404	12
Total expenses		2,055	1,989	66
Profit/(loss) before income tax expense	Vend	(38)	69	(107)
Less tax expense		4	82	(78)
Total net loss after income tax expense	3000	(42)	(13)	(29)

#### Income

(a) Aeronautical income did not reach target due to a 5 month delay in applying the per passenger charge to airlines for their contribution to the funding of the Terminal development. The project delay was required to take account of customer needs. The original concept was for a 'one stage' development which, upon review, Airport management believed would result in disrupted airport operations. The time frame was extended out to allow for a staged development which ensured the Terminal was functional throughout and there was no disruption to arrivals and departures.





- (b) Non aeronautical income was above target due to the increase in rental income which resulted from successful implementation of new tenancy agreements for the upgraded Terminal and Rental Car building.
- (c) Interest income was below target due to lower than anticipated cash balances.





#### **Expenses**

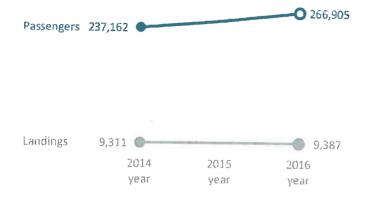
- (d) Aeronautical and non-aeronautical operations and maintenance costs were lower than target due to the Terminal construction during which areas were closed off and maintenance delayed.
- (e) Finance costs were less than anticipated due to \$63,000 of interest costs in relation to the Terminal development being capitalised and \$49,000 of interest savings due to lower than anticipated interest rates and the timing of loan drawdowns and repayments.
- (f) Loss on financial derivatives reflects the valuation of swaps based upon the current market interest rates at the end of the year. Such revaluation movements are not budgeted by MAL.
- (g) The loss on disposal of asset arose from the disposal of fixtures and fittings which could not be re-used in the redeveloped Terminal as originally planned.
- (h) Depreciation, impairment and amortisation expense was above target due to unbudgeted amortisation of MAL's web-site consultancy which was originally capitalised.





## Aircraft and Passenger Activity

Number of Passengers and aircraft Landings in Marlborough



The total passenger movement in Marlborough has increased by 12.5% since 2014 supporting a healthy flow of visitors to the region.

Higher activity from Sounds Air has offset the decrease in Air NZ landings, contributing to a steady increase overall.

Air NZ's use of a larger aircraft since April has reduced landings but increased passenger movement through the region.

#### Terminal development

A redevelopment of the Terminal focusing on expanding the facilities and upgrading the customer experience was completed in October 2015. This has provided a significantly improved and welcoming gateway to Marlborough and has doubled the public space in the lounge areas.

The café area on the ground floor has been modernized and expanded and there is a new mezzanine level with meeting rooms. We worked closely with Air NZ to ensure the design accommodated their new automated check-in pods and an upgraded customer service area and we also improved the check-in area for Sounds Air.

The baggage claim area which was previously open and only accessible from outside the Terminal is now accessible from the entrance lobby and has been enclosed. This flows out to a new building for rental car operators and their customers adjacent to the car parks.

Future development will focus on upgrading and expanding the car park areas.



#### **Corporate Governance Statement**

#### Directors' commitment

The Board of Directors (the Board) is responsible for the corporate governance of MAL. Corporate governance encompasses the direction and control of the business by the Directors and the accountability of the Directors to the shareholder, MDC Holdings Limited (MDCH), for MAL's performance and compliance with laws and standards. This summary provides an overview of MAL's main corporate governance policies, practices and processes adopted or followed by the Board.

#### Role of the Board of Directors

The Board is appointed by the shareholders to supervise the management of MAL. The Board establishes MAL's objectives, strategies for achieving objectives, and the overall policy framework within which MAL's business is conducted and monitors management's performance.

The Board also ensures that appropriate procedures are in place to provide for effective internal control.

#### Board operations and membership

The Board comprises five Directors, a Chairman and four Directors. Board members have an appropriate range of proficiencies, experience and skills to ensure that all governance responsibilities are completed to ensure the best possible management of resources. Directors' details are set out on page 25 of this report.

MAL's constitution sets out policies and procedures on the operation of the Board, including the appointment and removal of Directors.

#### Risk management

The Board has overall responsibility for the Group's internal control systems. The Board has established policies and procedures that are designed to provide effective internal control. Annual budgets and longer-term strategic plans are prepared, and agreed by the Board. Financial Statements and operational reports are prepared on a six monthly

basis and reviewed by the Board.

#### Statement of Intent

In accordance with Schedule 8 of the Local Government Act 2002 the Board submits a draft Statement of Intent (SOI) for the coming financial year. The SOI sets out MAL's overall objectives, intentions, and financial and performance targets. The SOI is approved by the shareholder, MDCH.

#### Compliance with Airport Authorities

The Financial Statements have been prepared for the purpose of, and in accordance with, the Airport Authorities (Airport Companies Information Disclosure) Regulations 1999.

#### **Directors Responsibility Statement**



The Directors are responsible for ensuring that the Financial Statements present fairly, in all material respect, the financial position of the Company as at 30 June 2016 and the financial performance and cash flows for the year ended 30 June 2016.

The Directors consider that the Financial Statements of the Company have been prepared using appropriate accounting policies, consistently applied and supported by reasonable judgments and estimates and that all relevant financial reporting and accounting standards have been followed.

The Directors believe that proper accounting records have been kept which enable, with reasonable accuracy, the determination of the financial position of the Company and facilitate compliance of the statements with the Financial Reporting Act 2013.

The Directors consider that adequate steps have been taken to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

The Directors have approved and are pleased to present the Financial Statements of Marlborough Airport Limited for the year ended 30 June 2016 on pages 10 to 24.

The Board authorised the issue of these Financial Statements on 13 September 2016.

PJ M Taylor - Chairman

M S Wheeler - Director

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On behalf of the Directors of Marlborough Airport Limited



#### INDEPENDENT AUDITOR'S REPORT

## TO THE READERS OF MARLBOROUGH AIRPORT LIMITED'S FINANCIAL STATEMENTS AND PERFORMANCE INFORMATION FOR THE YEAR ENDED 30 JUNE 2016

The Auditor-General is the auditor of Marlborough Airport Limited Limited. The Auditor-General has appointed me, Mike Hoshek, using the staff and resources of Deloitte, to carry out the audit of the financial statements and the performance information of the company on her behalf.

#### Opinion on the financial statements and the performance information

#### We have audited:

- the financial statements of the company on pages 10 to 24, that comprise the statement of financial position as at 30 June 2016, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date and the notes to the financial statements that include accounting policies and other explanatory information; and
- the performance information of the company on page 1

#### In our opinion:

- the financial statements of the company:
  - present fairly, in all material respects:
    - its financial position as at 30 June 2016; and
    - its financial performance and cash flows for the year then ended; and
  - comply with generally accepted accounting practice in New Zealand in accordance with New Zealand Equivalents to International Financial Reporting Standards Reduced Disclosure Regime.
- the performance information of the company presents fairly, in all material respects, the company's actual performance compared against the performance targets and other measures by which performance was judged in relation to the company's objectives, for the year ended 30 June 2016.

Our audit was completed on 13 September 2016. This is the date at which our opinion is expressed.

The basis of our opinion is explained below. In addition, we outline the responsibilities of the Board of Directors and our responsibilities, and explain our independence.

#### Basis of opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and carry out our audit to obtain reasonable assurance about whether the financial statements and the performance information are free from material misstatement.

Material misstatements are differences or omissions of amounts and disclosures that, in our judgement, are likely to influence readers' overall understanding of the financial statements and the performance information. If we had found material misstatements that were not corrected, we would have referred to them in our opinion.

An audit involves carrying out procedures to obtain audit evidence about the amounts and disclosures in the financial statements and in the performance information. The procedures selected depend on our judgement, including our assessment of risks of material misstatement of the financial statements and the performance information, whether due to fraud or error. In making those risk assessments, we consider internal control



## **Deloitte**

relevant to the preparation of the company's financial statements and performance information in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

An audit also involves evaluating:

- the appropriateness of accounting policies used and whether they have been consistently applied;
- the reasonableness of the significant accounting estimates and judgements made by the Board of Directors;
- the appropriateness of the reported performance information within the company's framework for reporting performance;
- the adequacy of the disclosures in the financial statements and in the performance information; and
- the overall presentation of the financial statements and the performance information.

We did not examine every transaction, nor do we guarantee complete accuracy of the financial statements and the performance information. Also, we did not evaluate the security and controls over the electronic publication of the financial statements and the performance information.

We believe we have obtained sufficient and appropriate audit evidence to provide a basis for our audit opinion.

#### Responsibilities of the Board of Directors

The Board of Directors is responsible for the preparation and fair presentation of financial statements for the company that comply with generally accepted accounting practice in New Zealand. The Board of Directors is also responsible for preparation of the performance information for the company.

The Board of Directors' responsibilities arise from the Local Government Act 2002.

The Board of Directors is responsible for such internal control as it determines is necessary to enable the preparation of financial statements and the performance information that are free from material misstatement, whether due to fraud or error. The Board of Directors is also responsible for the publication of the financial statements and the performance information, whether in printed or electronic form.

#### Responsibilities of the Auditor

We are responsible for expressing an independent opinion on the financial statements and the performance information and reporting that opinion to you based on our audit. Our responsibility arises from the Public Audit Act 2001.

#### Independence

When carrying out the audit, we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the External Reporting Board.

Other than the audit, we have no relationship with or interests in the company.

Mike Hoshek Deloitte

On behalf of the Auditor-General Christchurch, New Zealand

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## **Financial Statements**

## **Statement of Comprehensive Income**

For the Financial Year Ended 30 June 2016

	Notes	2016 \$ '000	2015 \$ '000
Revenue	4.1	2,012	1,608
Interest revenue	4.1	5	10
Operations and maintenance	4.2	(1,349)	(1,208)
Finance costs	4.2	(290)	(122)
Depreciation, impairment and amortisation expense	8 & 9	(416)	(282)
Profit/(loss) before income tax expense		(38)	6
Income tax (credit)/expense	5.1	4	(4)
Total profit/(loss) and comprehensive income for the year, net of tax		(42)	10
Attributable to the equity holders of the parent entity		(42)	10

## **Statement of Changes in Equity**

For the Financial Year Ended 30 June 2016

	2016 \$ '000	2015 \$ '000
Balance at beginning of the year	1,264	1,254
Total profit/(loss) and comprehensive income for the year, net of tax	(42)	10
Balance at end of the year	1,222	1,264

Notes to the Financial Statements are included on pages 13 to 24 and are an integral part of, and should be read In conjunction with these Financial Statements.



## **Statement of Financial Position**

As at 30 June 2016

	Notes	2016 \$ '000	2015 \$ '000
Current assets			<b>4</b> 000
Cash and cash equivalents	19.1	290	288
Trade and other receivables	6	188	239
Total current assets	12	478	527
Non-current assets			
Property, plant and equipment	8	7,264	6,378
Deferred tax assets	5.2	244	109
Intangible assets	9	15	32
Total non-current assets		7,523	6,519
Total assets		8,001	7,046
Current liabilities	<del>(*** *******</del>		
Trade and other payables	10	413	780
Current tax liability	11	37	32
Total current liabilities		450	812
Non-current liabilities	ACT CONTROL OF THE PARTY OF THE	7-11	
Derivative financial instruments	11	177	52
Provisions	12	1,402	1,048
Borrowings	13	4,750	3,870
Total non-current liabilities		6,329	4,970
Total liabilities		6,779	5,782
Net assets		1,222	1,264
Equity			
Share capital and other equity instruments	14	1,171	1,171
Retained earnings	15	51	93
Total equity		1,222	1,264

Notes to the Financial Statements are included on pages 13 to 24 and are an integral part of, and should be read In conjunction with these Financial Statements.



## **Statement of Cash Flows**

For the Financial Year Ended 30 June 2016

	Notes	2016 \$ '000	2015 \$ '000
Cash flow from operating activities			
Receipts from customers		1,956	1,598
Payments to suppliers and employees		(853)	(846)
Interest and other costs of finance paid		(153)	(80)
Income tax paid (net of refunds)	Promotorous	(134)	(116)
Net cash provided by operating activities	<u></u>	816	556
Cash flow from investing activities			
Payments for property, plant and equipment		(1,699)	(3,003)
Payments for intangibles		- 111-	(42)
Interest received		5	10
Net cash used in investing activities		(1,694)	(3,035)
Cash flow from financing activities			
Advance from related party	#HETTINGSCORES	880	2,580
Net cash provided by financing activities		880	2,580
Net increase in cash and cash equivalents	9-1-d 41-00	2	101
Cash and cash equivalents at the beginning of the financial year		288	187
Cash and cash equivalents at the end of the financial year	19.1	290	288

Notes to the Financial Statements are included on pages 13 to 24 and are an integral part of, and should be read In conjunction with these Financial Statements.



#### Notes to the Financial Statements

#### 2. Company information

The Marlborough Airport Limited (MAL) is a profit-orientated company incorporated in New Zealand. It operates Marlborough's principal airport at Woodbourne, west of Blenheim. MAL is a reporting entity for the purposes of the Financial Reporting Act 2013 and its Financial Statements comply with that Act, the Companies Act 1993 and the Airport Authorities Act 1966.

The parent entity is MDC Holdings Limited, which is a 100% owned subsidiary company of Marlborough District Council.

#### 3. Significant accounting policies

The following significant accounting policies have been adopted in the preparation and presentation of the Financial Statement for the year ended 30 June 2016, and the comparative information presented in these Financial Statements for the year ended 30 June 2015:

#### 3.1 Statement of compliance

The Financial Statements have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand (NZ GAAP). They comply with the New Zealand Equivalents to International Financial Reporting Standards (NZ IFRS) – Tier 2 and other applicable financial reporting standards as appropriate for profit-oriented entities that apply the reduced disclosure regime (RDR). MAL qualifies for NZ IFRS (RDR) as it does not have public accountability and it is not a large for-profit public sector entity. MAL has elected to apply NZ IFRS (RDR) and has applied the disclosure concessions.

#### 3.2 Basis of preparation

The presentation currency is New Zealand Dollars (\$), and amounts are rounded to the nearest \$000.

These Financial Statements have been prepared exclusive of GST, except receivables and payables, which are GST inclusive. Where GST is not recoverable as an input tax, it is recognised as part of the related asset or expense.

The Financial Statements have been prepared on the basis of historical cost, except for the revaluation of certain derivative instruments that are measured at revalued amounts or fair values at the end of each reporting period as disclosed in the notes to the Financial Statements. Historical cost is generally based on the fair values of the consideration given in exchange for assets. The categories of financial instruments and corresponding valuation techniques are listed under note 20.

#### 3.3 Accounting estimates and judgements

The preparation of Financial Statements in conformity with NZ IFRS requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Significant judgements, estimates and assumptions made by management in the preparation of these Financial Statements are outlined below:



- Depreciation rates (note 8)
- Financial instruments (note 11)
- Provision for runway reseal (note 12)

The determination of the timing and cost of re-sealing the runway (note 12) is a key area of judgement/estimate.

#### 3.4 New standards adopted

In the current year, MAL is adhering to the following amendments to relevant standards:

Standards	Effective date
2014 Omnibus Amendments to NZ IFRS	1 April 2015

Other than additional disclosures the application to the amendments to the above standards does not result in any material impact on the amounts recognised in the Financial Statements.

#### 3.5 Changes in accounting policies

Except for the new standards adopted (as described above) there have been no changes in accounting policies during the period. All accounting policies have been consistently applied throughout the period covered by these Financial Statements.

#### 4. Profit from operations

#### 4.1 Revenue

Revenue from operations consisted of the following items:

	2016 \$ '000	2015 \$ '000
Revenue		
Landing charges	1,148	941
Rental lease and concessions	405	281
Parking	363	331
Outgoings recovered	93	55
Gain on sale of asset - depreciation recovered	3	~
Total revenue	2,012	1,608
Interest revenue		
Bank deposits/IRD use of money	_ 5	10
Total revenue attributable to operations	2,017	1,618

#### Revenue recognition policies

Revenue is measured at the fair value of the consideration received or receivable.

Landing charges - Revenue from landing fee charges is MAL's primary source of revenue and is recognised based on actual landings and take-offs.

Rental lease and concessions - MAL's policy for recognition of revenue from operating leases is described in note 16.1 below.

**Parking** - Parking income is recognised as payments are received. Revenue received in relation to the car park is accounted for on a cash basis.

Interest revenue - Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable.



#### 4.2 Expenses

Profit before income tax has been arrived at after charging the following expenses to operations:

	Notes	2016 \$ '000	2015 \$ '000
Operations and maintenance			
Administration expense		762	680
Loss on disposal of an asset		72	51
Management fees		84	67
Bad debts written off		1.5	4
Repairs and maintenance		427	402
Other operating expenses		4	4
Total operations and maintenance		1,349	1,208
Finance costs			
Interest expense - related party loans		215	105
Interest capitalised		(63)	(42)
Interest expense - IRD UOMI		-	1
Loan fee - related party Ioan		13	18
Loss on financial derivatives		125	40
Total finance Costs		290	122

#### Expense recognition policies

Interest expense - Interest expenses are accrued on a time basis using the effective interest method.

Interest paid is classified as an expense consistently with the Statement of Financial Position classification of the related debt. During the year MAL's Interest rates ranged between 3.01% and 4.09% (2015: 3.62% and 5.27%).

#### 5. Taxation

#### Income tax policies

Income tax expense includes components relating to both current tax and deferred tax.

Current tax is the amount of income tax payable based on the taxable profit for the current year, and any adjustments to income tax payable in respect of prior years. Current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted at balance date.

Deferred tax is the amount of income tax payable or recoverable in future periods in respect of temporary differences and unused tax losses. Temporary differences are differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax is measured at tax rates that are expected to apply when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at balance date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the entity expects to recover or settle the carrying amount of its assets and liabilities.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences or tax losses can be utilised.

Deferred tax is not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition of an asset or liability in a transaction that affects neither accounting profit nor taxable profit.



Current and deferred tax is recognised against the profit or loss for the period, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

#### 5.1 Reconciliation of income tax

The prima facie income tax expense(credit) on pre-tax accounting profit/(loss) from operations reconciles to the income tax expense/(credit) in the Financial Statements as follows:

	2016 \$ '000	2015 \$ '000
Profit/(loss) before income tax expense	(38)	6
Tax at current rate 28%	(10)	2
Plus/(less) tax adjustments:		
Deferred tax expense/(credit) permanent adjustments	14	(6)
Income tax expense/(credit) recognised on the Statement of Comprehensive Income	4	(4)
Comprising:		
Current tax expense	139	130
Deferred tax (credit)	(135)	(134)
Total tax expense/(credit)	4	(4)

#### 5.2 Deferred tax balances

The deferred tax liability/(asset) balance reported in the Statement of Financial Position arises from the following temporary differences:

Deferred tax liability/(asset)	Property, plant and equipment \$ '000	Capitalised interest \$ '000	Provisions \$ '000	Derivative financial instruments \$ '000	Totals \$ '000
Balance at 01 July 2014	229	-	(201)	(3)	25
Recognised in:					
Profit or loss	(38)	12	(97)	(11)	(134)
Other comprehensive income		-	( <del>*</del> )		*
Balance at 30 June 2015	191	12	(298)	(14)	(109)
Recognised in:					
Profit or loss	(7)	5	(99)	(35)	(135)
Other comprehensive income		*	(€4		*
Balance at 30 June 2016	184	17	(397)	(49)	(244)

#### 6. Trade and other receivables

	2016 \$ '000	2015 \$ '000
Trade and other receivables	198	144
Allowance for doubtful debts	(10)	(10)
Goods and services tax (net)	-	105
Balance at end of the year	188	239

#### Trade and other receivables policies

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost using

the effective interest rate method

#### 6.1 Movement in the allowance for doubtful debts

	\$ '000	\$ '000
Balance at beginning of the year	10	10
Impairment losses recognised on receivables		-
Balance at end of the year	10	10

An allowance for doubtful debts has been made for estimated irrecoverable amounts when there is objective evidence that the asset will be impaired. Any movement in the allowance is recognised in the Statement of Comprehensive Income and measured as the difference between the asset's carrying and expected recoverable amount.

#### 7. Impairment policies

At the end of each reporting period, MAL reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, MAL estimates the recoverable amount of the cash generating unit to which the asset belongs.

Recoverable amount is the greater of market value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount.

For non-revalued assets, impairment losses are recognised as an expense immediately. For revalued assets, other than investment property, the impairment loss is treated as a revaluation decrease to the extent it reverses previous accumulated revaluation increments for that asset class.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, subject to the restriction that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years.

A reversal of an impairment loss is recognised as income immediately, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase to the extent that any impairment losses on the same asset had been previously charged to equity. An impairment of goodwill is not subsequently reversed.



#### 8. Property, plant and equipment (PPE)

	Cost	Accumulated depreciation	Carrying	Additions	Disposals	Disposals depreciation adjustment	Depreciation	Cost	Accumulated depreciation	Carrying
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
	01	July 201	4			30 .	June 201	.5		
Freehold carpark and land improvements	1,646	477	1,169	5	-	-	66	1,651	543	1,108
Buildings	1,871	856	1,015	262	(28)	(14)	139	2,105	981	1,124
Plant and equipment	963	379	584	6	(88)	(54)	66	881	391	490
Office, furniture and fittings	55	49	6	-	(11)	(8)	1	44	42	2
Work in progress	541	(30)	541	3,113	-			3,654	2:	3,654
	5,076	1,761	3,315	3,386	(127)	(76)	272	8,335	1,957	6,378
	01	July 201	5			30 .	lune 201	.6		
Freehold carpark and land improvements	1,651	543	1,108	16	(3)		66	1,664	609	1,055
Buildings	2,105	981	1,124	4,633	(336)	(286)	238	6,402	933	5,469
Plant and equipment	881	391	490	94	(67)	(51)	75	908	415	493
Office, furniture and fittings	44	42	2	264	(38)	(39)	20	270	23	247
Work in progress	3,654	( <del>**</del> )	3,654	(3,654)		e.		-	-	
	8,335	1,957	6,378	1,353	(444)	(376)	399	9,244	1,980	7,264

#### **PPE** policies

MAL has the following classes of PPE:

- Freehold car park and land improvements
- Buildings
- Plant and equipment
- Office, furniture and fittings
- Work in progress

All items of PPE are stated at their cost or deemed cost less any subsequent accumulated depreciation and impairment losses (if any).

Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with MAL's accounting policy (refer note 13).

Costs incurred in obtaining any resource consents are capitalised as part of the asset to which they related. If a resource consent application is declined then all capitalised costs are written off.

**Depreciation** commences when the asset is ready for use and is charged to Statement of Comprehensive Income on all PPE other than work in progress over their estimated useful lives, using the straight-line method (SL). The useful lives and estimated residual values are reviewed at each balance date and amended if necessary. The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the Statement of Comprehensive Income.

The depreciation rates of major classes of assets have been estimated as follows:

- Improvements (freehold car park and land) 3.0 21.0% SL
- Buildings 2.5 13.5% SL



Plant and Equipment 3.0 – 41.0% SL
 Office Furniture and Fittings 3.0 – 30.0% SL
 Software (classified as an intangible asset) 40.0% SL

#### 8.1 Capital expenditure commitments

There are no capital expenditure commitments at balance date.

#### 9. Intangible assets

	2016	2015
	\$ '000	\$ '000
Software gross carrying amount		
Balance at beginning of the year	46	4
Additions	= = =	42
Balance at end of the year	46	46
Software accumulated amortisation and impairment		
Balance at beginning of the year	14	4
Amortisation (i)	17	10
Balance at end of the year	31	14
Software net book value at end of the year	15	32

(i) Amortisation expense is included in the line item 'depreciation, impairment and amortisation expense' in the Statement of Comprehensive Income.

#### Intangible assets policies

Software is a finite life intangible and is recorded at cost less accumulated amortisation and impairment losses. Amortisation is charged on a straight line basis over their estimated useful lives. The estimated useful life and amortisation method is reviewed at the end of each annual reporting period.

#### 10. Trade and other payables

	2016 \$ '000	2015 \$ '000
Trade creditors	107	139
Property plant and equipment creditors	200	545
Expenses accrued	14	40
Income in advance	22	26
GST payable	29	•
Payroll liabilities	16	17
Related parties - Interest	25	13
Balance at end of the year	413	780

#### Trade and other payables policies

Trade and other payables are initially measured at fair value, and subsequently measured at amortised cost, using the effective interest rate method.

## 11. Derivative financial instruments (interest rate swaps)

#### Interest rate swap contracts

Interest rate contracts are entered into by the parent on behalf of MAL. Under the contracts, MAL agrees to exchange the difference between fixed and floating rate interest amounts calculated on agreed notional principal amounts.



Such contracts enable MAL to mitigate the risk of changing interest rates on debt held.

The interest rate swaps will either incur an interest expense or interest revenue from the parent, depending on whether the fixed rate is favourable or unfavourable to the variable interest rate at the time. The expense (or revenue) is paid (or received) by MAL directly to (or from) the parent. Similarly the gains or losses on the revaluation of swaps are passed from the parent through to MAL.

During the year the interest rates for MAL's current swaps ranged between 3.51% and 3.77% (2015: 3.62% and 5.27%).

The parent has entered into the following interest rate contracts on behalf of MAL:

	2016	2015
	\$ '000	\$ '000
Interest rate swap contracts with ASB bank	4,400	4,400
Classified as:		
Current s waps	4,000	2,500
Forward dated swaps	400	1,900
Interest rate swap liability at fair value through profi	it or loss (FVTPL)	
	2016 \$ '000	2015 \$ '000
Interest rate swap liability at FVTPL	(177)	(52)
Classified as:		
Non-current	(177)	(52)

The fair value of interest rate swaps is supplied by an independent third party and is based on market values of equivalent instruments at the reporting date and is calculated as the present value of the estimated future cash flows based on observable yield curves. The Board considers that the carrying amount of financial assets and financial liabilities recorded in the Financial Statements approximates their fair values.

#### Interest rate swap policies

MAL enters into interest rate swaps to manage cash flow interest rate risk. These swaps:

- Are initially recognised at fair value on the date contract is entered into and are subsequently re-measured to their fair value.
- Do not qualify for hedge accounting.
- Have fair value changes recognised in the Statement of Comprehensive Income.
- Are not used for speculative purposes.

#### 12. Provision for runway reseal

	2016 \$ '000	2015 \$ '000
Balance at beginning of the year	1,048	712
Additions	354	336
Balance at end of the year	1,402	1,048
Classified as:		
Non-current	1,402	1,048

Provision is made to reflect MAL's obligation to maintain the runway under their licence agreement with New Zealand Defence Force. A review of costs is expected to take place every three years and was last reviewed in December 2014.



MAL commissioned Beca Limited to undertake a desktop feasibility assessment and prepare a high level Rough Order Cost (ROC) estimate of the surfacing of the runway.

The Business and Economic Research Limited (Berl) price level adjustors plus a 5.5% interest factor were applied to the estimated ROC to calculate the amount to be provided each year up until 2030, when the runway is expected to be resealed.

#### **Provision policies**

Provisions are recognised when MAL has a present obligation as a result of a past event, and it is probable that MAL will be required to settle that obligation. Provisions are measured at management's best estimate of the expenditure required to settle the obligation at balance date, and are discounted to present value where the effect is material.

#### 13. Borrowings

	2016 \$ '000	2015 \$ '000
Unsecured loans from parent at amortised cost	4,750	3,870
Classified as:		
Non-current	4,750	3,870

#### **Borrowings** policies

Bank loans are classified as current liabilities (borrowings) unless MAL has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

Borrowings are initially recognised at cost, being the fair value of the consideration received net of issue costs associated with the borrowing, and subsequently measured at amortised cost using the effective interest rate method. Amortised cost is calculated taking into account any issue costs, and any discount or premium on drawdown.

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use/sale, are added to the cost of those assets, until such a time as the assets are substantially ready for their intended use or sale. The capitalised borrowing costs (refer to note 4.2) reflect the hedged interest rate at the time interest is incurred.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### 13.1 Security

MAL's related party debt is not secured. Loans from the parent entity are regarded as term and MAL has received confirmation that no portion of it will be called up in the next 12 months.

#### 14. Share capital

	2016	2015
	\$ '000	\$ '000
1,170,726 fully paid ordinary shares (2015: 1,170,726)	1,171	1,171

Fully paid ordinary shares carry one vote per share and carry the right to dividends.

#### **Equity** instruments policies

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by MAL are recorded at the proceeds received, net of direct issue costs.



#### 15. Retained earnings

	2016 \$ '000	2015 \$ '000
Balance at beginning of the year	93	83
Net profit/(loss) for the year net of tax	(42)	10
Balance at end of the year	51	93

#### 16. Operating leases arrangements

#### 16.1 MAL as lessee

Non-cancellable operating lease commitments:

	\$ '000	\$ '000
Not longer than 1 year	57	57
Longer than 1 year and not longer than 5 years	-	9
Longer than 5 years	_	*

#### Lessee policies

Rentals payable under operating leases, where the lessors effectively retain risks and benefits of ownership, are charged to income on a straight-line basis over the term of the relevant lease.

2016

2016

#### Leasing arrangements

Operating leases relate to MAL's land and photocopying machine. MAL's operating lease contract contain market review clause in the event that MAL exercises its option to renew. MAL does not have an option to purchase the leased asset at the expiry of the lease period.

#### 16.2 MAL as lessor

Non-cancellable operating lease receivables:

	2016 \$ '000	2015 \$ '000
Not longer than 1 year	397	240
Longer than 1 year and not longer than 5 years	489	360
Longer than 5 years		•

#### Lessor policies

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. All operating lease contracts contain market review clauses in the event that the lessee exercises its option to renew. The lessee does not have an option to purchase the property at expiry of the lease period.

#### Leasing arrangements

Operating leases relate to tenancies with lease terms of up to 10 years, with provision for renewal. All operating lease contracts contain market review clauses in the event that MAL exercises its option to renew. The lessee does not have an option to purchase the property at the expiry of the lease period. Rentals are received from freight shed, terminal rental, ground rental, hangar rental, advertising signs and rental car wash facility.

#### 17. Contingent assets and contingent liabilities

MAL had no contingent assets or liabilities as at 30 June 2016 (2015: Nil).



#### 18. Related party transactions

#### 18.1 Parent entities

The parent entity is MDC Holdings Limited which is 100% owned by the ultimate parent entity, Marlborough District Council.

#### 18.2 Entities controlled/significantly influenced by the Crown

MAL enters into a large number of transactions with government departments, Crown entities, state-owned enterprises and other entities controlled or subject to significant influence by the Crown.

These transactions are not separately disclosed where they:

- Are conducted on an arm's length basis;
- Result from the normal dealings of the parties; and
- Meet the definition of related party transactions only because of the relationship between the parties being subject to common control or significant influence by the Crown.

#### 18.3 Fellow subsidiaries of MDC Holdings Limited

Port Marlborough New Zealand Limited (PMNZL) is a related party to MAL as it has the same parent. During the year MAL received payments of \$1,200 (2015: \$750) plus GST from PMNZL.

#### 18.4 Transactions with related parties

#### MDC Holdings Limited (parent)

Interest is charged on the outstanding related party loan at commercial interest rates. The parent entered into a swap agreement with ASB for MAL. The terms of the loans and swaps between MAL and the parent match the terms set between the bank and the parent (note 11).

Transactions between MAL and parent are as follows, amounts are exclusive of GST where applicable:

	\$	\$
Interest paid on loans from parent during the year	189,779	92,476
Interest payable on loans from parent at end of the year	25,067	13,404
Recharge of bank fees paid on loans from parent	13,384	17,970
Swap valuation fees on swaps taken by parent	753	77
Loan balance owed to parent at end of the year	4,750,000	3,870,000

#### Marlborough District Council (MDC)

Transactions between MAL and the ultimate parent, MDC, are as follows:

	2016 \$	2015 \$
Services paid to MDC during the year	20,253	55,132
Services payable to MDC at end of the year	40,886	71,592
Received from MDC	27,400	2,425

#### 19. Statement of cash flows

#### Statement of cash flows policies

**Operating activities** include cash received from all income sources of MAL and record the cash payments made for the supply of goods and services.

Investing activities are those activities relating to the acquisition and disposal of non-current assets.

Financing activities comprise activities that change the equity and debt capital structure of MAL.



#### 19.1 Cash and cash equivalents

Cash and cash equivalents at the end of the financial year as shown in the statement of cash flow is reconciled to the related items in the Statement of Financial Position as follows:

	2016	2015
	\$ '000	\$ '000
Cash and cash equivalents	290	288

#### Cash and cash equivalents policies

Cash and cash equivalents comprise cash on hand and demand deposits and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

#### 20. Categories of financial instruments

		Loans and receivables	Financial Liabilities at Amortised	Designated as FVTPL	Total
	Notes	\$ '000	costs \$ '000	\$ '000	\$ '000
Financial assets/(liabilities)					
Cash and cash equivalents	19.1	288	-	5	288
Trade and other receivables	6	239	*	¥.	239
Trade and other payables	10	(6)	(780)	*1	(780)
Interest rate swaps	11	-	3	(52)	(52)
Related party loans	13	\ <u>E</u>	(3,870)	_	(3,870)
Balance at 30 June 2015		527	(4,650)	(52)	(4,175)
Cash and cash equivalents	19.1	290	-	-	290
Trade and other receivables	6	188	-	-	188
Trade and other payables	10	45	(413)	·*	(413)
Interest rate swaps	11	~	9	(177)	(177)
Related party loans	13	(#)	(4,750)	_	(4,750)
Balance at 30 June 2016		478	(5,163)	(177)	(4,862)

#### Fair value measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique.

#### Valuation techniques

The fair values and net fair values of financial assets and financial liabilities are determined as follows:

- Financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices; and
- Other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis; and
- Derivative financial instruments (interest rate swaps), are calculated using quoted prices. Where such prices are
  not available, use is made of discounted cash flow analysis using the applicable yield curve for the duration of the
  instruments.

#### 21. Events after the reporting period

At the time of preparation of these Financial Statements there were no post balance date events requiring disclosure (2015: Nil).



#### **Statutory information**

#### Directors' report

The Directors are responsible for ensuring that the Financial Statements present fairly, in all material respect, the financial position of the Company as at 30 June 2016 and the financial performance and cash flows for the year ended 30 June 2016, in accordance with New Zealand law and generally accepted accounting practice.

#### **Auditors**

Mike Hoshek of Deloitte, acting as agent for the Office of the Auditor General is the auditor for MAL for the year ended 30 June 2016.

#### Dividends

No distribution by way of dividend is recommended.

#### **Employee remuneration**

No employees received total remuneration over \$100,000 in their capacity as employees of MAL.

#### Interest register

#### Directors' remuneration and benefits

No directors' fees have been paid by MAL for the 12 month period.

#### Directors' and officers' liability insurance

MAL has arranged Directors' and Officers' Liability Insurance with Vero Liability Insurance Limited. This policy indemnifies Directors for sums they may become legally obliged to pay arising from a wrongful act allegedly committed in their capacity as a Director. The policy does not cover liabilities arising from insider trading, dishonest acts and/or personal profit or advantage to which the Directors are not legally entitled.

## Use of Company information

During the year, the Board did not receive any notices from Directors of MAL requesting the use of company information, received in their capacity as Directors, which would not otherwise have been available to them.

#### Directors' loans

There were no loans given by MAL to Directors.

#### Directors' interest in contracts

The following Directors have declared interests in the identified entities. The declaration serves as a notice that the Director may benefit from any transaction between MAL and the identified entities.



#### Directors' interest in contracts

P J M Taylor

Marsh New Zealand Advisory Board Member
MDC Holdings Limited Chairman
New Zealand Fire Commission Member
Ngati Awa Group Holdings Limited Chairman

Ryland Estate Limited Director / Shareholder

Te Runanga o Ngati Awa Chairman

A T Sowman

Custom Copy Limited - 100 shares (held jointly)

Shareholder

Kimi Haura Wairau Marlborough PHO Trust Community Representative

Marlborough District Brass Band IncorporatedPresidentMarlborough District CouncilMayorMarlborough Employment Enterprises TrustTrusteeMarlborough Environment Awards TrustTrustee

Marlborough Regional Forestry Marlborough District Council Representative

MDC Holdings Limited Director

Wairau Products Limited Director / Shareholder

J C Leggett

BJM Forests Limited Director / Shareholder

Bryce Trustee Limited Director

JAHB Properties Limited Director / Shareholder

JCL TrustTrusteeJSJ TrustTrusteeMarlborough District CouncilCouncillorMDC Holdings LimitedDirector

Res Ipsa Loquitur Limited Director / Shareholder

TWL & PRL Trust

Willowgrove Dairies Limited

Trustee

Shareholder

Wisheart McNab & Partners Solicitors Nominee Co Ltd Director / Shareholder

Wisheart McNab & Partners Trustee Company Limited Director / Shareholder / Partner

R W Olliver

Goldpine Group Limited Shareholder
Kenepuru Forests Limited Director
MDC Holdings Limited Director

Ridgeback Trustees Limited Director / Shareholder

Stone Farm Holdings Limited Shareholder
Toi Downs Limited Director

M S Wheeler

MDC Holdings Limited Director
Marlborough District Council CEO



#### **Company Directory**

#### **Directors**

P J M Taylor (Chairman) A T Sowman J C Leggett R W Olliver M S Wheeler

#### Registered Office

Marlborough District Council 15 Seymour Street Blenheim

#### Company Number

517274

#### Manager

Dean Heiford Marlborough District Council Telephone (03) 520 7400

#### **Auditor**

Mike Hoshek of Deloitte on behalf of the Office of the Auditor General

#### Banker

Bank of New Zealand Market Street Blenheim Telephone (03) 577 2712

#### Solicitors

Radich Law 21 Bells Rd Blenheim Telephone (03) 577 8450

#### Shareholders

MDC Holdings Limited - 100% 1,170,726 shares

